

Notice of Availability – Notice of General Meeting ('GM') and Tender Offer

IMPORTANT – PLEASE READ CAREFULLY

You can now access the tender offer circular and the Notice of GM by visiting the website, www.anexo-group.com.

If you wish to receive a paper copy of the Notice of General Meeting, please contact the Company's registrars, Equiniti Limited, at Aspect House, Spencer Road, Lancing, West Sussex, BN99 6DA. Telephone +44 (0)371 384 2050. Lines are open 8:30 a.m. to 5:30 p.m. Monday to Friday excluding public holidays in England and Wales. Please note the deadline for receiving proxies is 10:00 a.m. on 4 August 2025.

General Meeting of Anexo Group plc, to be held at 10:00 a.m. on 6 August 2025.

Please note that the GM is a private meeting for shareholders and duly authorised proxies/representatives.

The Company encourages shareholders to vote by proxy whether or not they intend to attend the Company's GM in person. This will ensure that votes are registered in accordance with shareholders' wishes regardless of any disruption around the GM.

Proxy votes may be sent by mail to: Equiniti Limited at Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA. The signed proxy must be received no later than 10:00 a.m. on 4 August 2025.

FORM OF PROXY

Form of proxy for use at the General Meeting of Anexo Group plc, to be held at the offices of Bond Turner, 5th Floor, The Plaza, 100 Old Hall Street, Liverpool L3 9QJ, at 10:00 a.m. on 6 August 2025.

I/We hereby appoint the Chair of the Meeting or the following person (see note 3 overleaf):

..... in respect ofshares to vote on the following resolution as I/we have indicated by marking the appropriate box with an 'X'. If no indication is given, my/our proxy will vote or abstain from voting at his or her discretion and I/we authorise my/our proxy to vote (or abstain from voting) as he or she thinks fit in relation to any other matter which is properly put before the meeting.

Shareholder Reference Number

Resolution

Please mark 'X' to indicate how you wish to vote

		For	Against	Withheld*
Ordinary Resolution				
1	To authorise the Company to make one or more market purchases of its own ordinary shares, up to a maximum of 20,000,000 ordinary shares at a price of 60 pence per ordinary share.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

* A vote "Withheld" is not a vote at law, which means that the vote will not be counted in the proportion of votes "For" or "Against" the relevant resolution

Please indicate how you wish your proxy to vote by marking an 'X' in the appropriate box. If the form is duly signed but with no direction as to how the proxy is to vote, the proxy will vote or abstain from voting at his/her discretion.

To assist with arrangements, if you intend to attend the GM in person please mark 'X' in the box opposite.

Signature

Date

FORM OF PROXY

Anexo Group plc

Notes:

1. Every shareholder is entitled to appoint one or more proxies to attend, speak and vote in his or her stead. A proxy need not be a member of the Company. If a member wishes his proxy to speak on his behalf at the GM, he will need to appoint his own choice of proxy (who is not the Chair) and give instructions directly to the proxy. The completion and return of a form of proxy (or any CREST Proxy Instruction (as defined in Note 9 of the Notice of GM)) will enable a shareholder to vote at the GM without having to be present at the meeting, but will not preclude him from attending the GM and voting in person if he should subsequently decide to do so.
2. In the case of joint registered holders, the signature of one holder will be accepted and the vote of the senior who tenders a vote, whether in person or proxy, shall be accepted to the exclusion of the votes of the other joint holders. For this purpose, seniority shall be determined by the order in which the names stand on the register of members in respect of the relevant joint holding.
3. A member may appoint more than one proxy provided each proxy is appointed to exercise rights attached to different shares. A member may not appoint more than one proxy to exercise rights attached to any one share. If you wish to appoint the Chair as one of your multiple proxies, insert "Chair of the Meeting" in the space indicated to identify the name of the proxy on the proxy card. To appoint a proxy or proxies, shareholders must:
 - a) complete a form of proxy, sign it and return it, together with the power of attorney or other authority (if any) under which it is signed, to the Company's registrars, Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA;
 - b) complete a CREST Proxy Instruction (as set out in note 4 below); or
 - c) register the appointment of a proxy electronically at www.shareview.co.uk (see Note 5 of the Notice of GM), in each case so that it is received no later than 10:00 a.m. on 4 August 2025.
4. Institutional Investors may be able to appoint a proxy via the Proximity Platform. Please refer to Note 5 of the Notice of GM for further details.
5. To appoint more than one proxy, you will need to complete a separate form of proxy in relation to each appointment. A form of proxy for use in connection with the GM is enclosed with this document. If you do not have a form of proxy and believe that you should, please contact the Company's registrars, Equiniti Limited on +44 (0) 371 384 2050 or at Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA.
5. To be valid, the form of proxy must be lodged with Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex, BN99 6DA not later than 10:00 a.m. on 4 August 2025. CREST members who wish to appoint a proxy or proxies by utilising the proxy appointment service may do so for the GM and any adjournment(s) of the meeting by using the procedures described in the CREST Manual (available via www.euroclear.com). CREST personal members or other CREST sponsored members (and those CREST members who have appointed a voting service provider) should refer to their CREST sponsor or voting service provider, who will be able to take the appropriate action on their behalf.
6. CREST members who wish to utilise the CREST electronic appointment service should first read Notes 7 to 10 of the Notice of GM.
7. No envelope is required for the return of the Form of Proxy. Alternatively, you can return it in an envelope addressed to RTHJ-CLLL-KBKU, Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex BN99 8LU.
8. You may not use any electronic address provided in this form of proxy to communicate with the Company for any purpose other than those expressly stated.
9. As at 21 July 2025 (being the last business day prior to the publication of the Notice of GM) the Company's issued share capital consisted of 117,990,294 ordinary shares, carrying one vote each. The total voting rights in the Company as at 21 July 2025 were 117,990,294.