strictly private & confidential



Blackline levels

In order for us to receive correct information regarding blackline levels and avoid confusion, particularly when requesting retrospective cumulative blacklined proofs, it is important that you understand our procedures and are aware of the real time status of a proof at any one time. The table below shows the history and status of this transaction and its blackline levels.

Notes

- 1. Unless instructed otherwise, we will automatically produce a new level of blacklining and sequentially change the proof number at each stage.
- 2. If a proof is submitted and further corrections are then received on the same day, it is important that you clearly define your blacklining requirements whether you want us to add to the latest level or produce a new level.
- **3.** It is not possible to make corrections to a proof with a new level of blacklining but keep the proof number the same.

Proof No.	Blackline level	Date	Proof No.	Blackline level	Date
1	0	17.5.2023			
2	1	17.05.2023			

Clean proof

Job no.	265973
Proof no.	2
Date	17.05.2022



Notice of Availability - Notice of Annual General Meeting ('AGM') and Annual Report

IMPORTANT - PLEASE READ CAREFULLY

You can now access the Annual Report for the year ended 31 December 2022 and the Notice of AGM by visiting the website, www.anexo-group.com.

If you wish to receive a paper copy of the Annual Report or Notice of Annual General Meeting, please contact the Company's registrars, Equiniti Limited, at Aspect House, Spencer Road, Lancing, West Sussex, BN99 6DA. Telephone 0371 384 2030 or on +44 (0)371 384 2030 (if calling from outside the UK). Lines are open 8.30 a.m. to 5.30 p.m. Monday to Friday excluding public holidays in England and Wales. Please note the deadline for receiving proxies is 11.00 a.m. on 13 June 2023.

Annual General Meeting of Anexo Group plc, to be held at 11.00 a.m. on 15 June 2023.

Please note that the AGM is a private meeting for shareholders and duly authorized proxies/representatives.

The Company encourages shareholders to vote by proxy whether or not they intend to attend the Company's AGM in person. This will ensure that votes are registered in accordance with shareholders' wishes regardless of any disruption around the AGM.

Proxy votes may be sent by mail to: Equiniti Limited, at Aspect House, Spencer Road, Lancing, West Sussex, BN99 6DA. The signed proxy must be received no later than 48 hours (excluding non-business days) before the time of the meeting or any adjournment thereof (to be received by 11.00 a.m. on 13 June 2023).

FORM OF PROXY

FORM OF PROXY								
Form of proxy for use at the Annual Ge Plaza, 100 Old Hall Street, Liverpool L3	-			the offices of Bond T	urner, 5th	n Flo	or,	The
/We direct hereby appoint the Chair o	f the Meeting or the foll	lowing	g person (see note	3 overleaf):				
			in respect of	sh	ares to \	vote	on	the
following resolutions as I/we have indic will vote or abstain from voting at his c or she thinks fit in relation to any other	cated by marking the apor her discretion and I/v	pprop we au	oriate box with an '' thorise my/our prov	X'. If no indication is g xy to vote (or abstain	given, my	y/ou	r pr	оху
Voting ID Task ID		Shareholder Reference Number						
Resolutions	70		Please r	mark 'X' to indicate ho	ow you v	vish	to v	73
Ordinary Resolutions	For Against Withheld					For	Against	Withheld
To receive the reports of the Directors and the		12	To elect Gary Carringto	n as a Director				
Financial Statements for the year ended 31 December 2022			13 To re-appoint RSM UK LLP as auditor					
2 To declare a final dividend of 1.5p per share		14 To authorise the Directors to determine audit fees						
To re-elect Alan Sellers as a Director			15 To authorise Directors to allot equity securities for cash					
4 To re-elect Samantha Moss as a Director		Special Resolutions						
To re-elect Christopher Houghton as a Director		16	16 That subject to the passing of resolution 15, the Directors		ectors be			
To re-elect Roger Barlow as a Director		authorised to allot equity securities for cash under the						
7 To re-elect Richard Pratt as a Director		authority conferred by that resolution.						
T 1 1 0 1 1 Difference - Director		17	I nat, subject to the pas	sing of resolution 15, the Dir	ectors be			

Please indicate how you wish your proxy to vote by marking an 'X' in the appropriate box. If the form is duly signed but with no direction as to how the proxy is to vote, the proxy will vote or abstain from voting at his/her discretion.

To re-elect Saki Riffner as a Director

10

To re-elect Dawn O'Brien as a Director

To re-elect Julian Addison as a Director

To re-elect Michael Branigan as a Director

* A "Vote Withheld" is not a vote at law, which means that the vote will not be counted in the proportion of votes "For" or "Against" the relevant resolution

authorised in addition to any authority granted under

18 To authorise the Company to make market purchases

resolution 16 to allot equity securities for cash under the authority given by that resolution.

To assist with arrangements, if you intend to attend the AGM in person please mark 'X' in the box opposite.

Signature		Date	
	_		

FORM OF PROXY Anexo plc

Notes:

- Every shareholder is entitled to appoint one or more proxies to attend, speak and vote in his or her stead. A proxy need not be a member of the Company. If a member wishes his proxy to speak on his behalf at the AGM, he will need to appoint his own choice of proxy (who is not the Chair) and give instructions directly to the proxy. The completion and return of a form of proxy (or any CREST Proxy Instruction (as defined in Note 14 of the Notice of AGM)) will enable a shareholder to vote at the AGM without having to be present at the meeting, but will not preclude him from attending the AGM and voting in person if he should subsequently decide to do so.
- 2. In the case of joint registered holders, the signature of one holder will be accepted and the vote of the senior who tenders a vote, whether in person or proxy, shall be accepted to the exclusion of the votes of the other joint holders. For this purpose, seniority shall be determined by the order in which the names stand on the register of members in respect of the relevant joint holding.
- 3. A member may appoint more than one proxy provided each proxy is appointed to exercise rights attached to different shares. A member may not appoint more than one proxy to exercise rights attached to any one share. If you wish to appoint the Chair as one of your multiple proxies, insert "Chair of the Meeting" in the space indicated to identify the name of the proxy on the proxy card. To appoint a proxy or proxies, shareholders must:
 - a) complete a form of proxy, sign it and return it, together with the power of attorney or other authority (if any) under which it is signed, to the Company's registrars, Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA;
 - b) complete a CREST Proxy Instruction (as set out in note 4 below); or
 - c) register the appointment of a proxy electronically at www.sharevote.co.uk (see Note 10 of the AGM), in each case so that it is received no later than 11.00 a.m. on 13 June 2023.

- To appoint more than one proxy, you will need to complete a separate form of proxy in relation to each appointment. A form of proxy for use in connection with the AGM is enclosed with this document. If you do not have a form of proxy and believe that you should, please contact the Company's registrars, Equiniti Limited on 0371 384 2030 (or, if calling from overseas, on +44 (0) 371 384 2030) or at Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA.
- 4. To be valid, the enclosed form of proxy must be lodged with Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex, BN99 6DA not later than 48 hours before the time appointed for the holding of the AGM or at any adjournment thereof. CREST members who wish to appoint a proxy or proxies by utilising the proxy appointment service may do so for the AGM and any adjournment(s) of the meeting by using the procedures described in the CREST Manual (available via www.euroclear.com). CREST personal members or other CREST sponsored members (and those CREST members who have appointed a voting service provider) should refer to their CREST sponsor or voting service provider, who will be able to take the appropriate action on their
- 5. CREST members who wish to utilise the CREST electronic appointment service should first read Notes 12 and 13 of the Notice of AGM.
- You may not use any electronic address provided in this form of proxy to communicate with the Company for any purpose other than those expressly stated
- 7. As at 22 May 2023 (being the last business day prior to the publication of the Notice of AGM) the Company's issued share capital consisted of 117,990,294 ordinary shares, carrying one vote each. The total voting rights in the Company as at 22 May 2023 are 117,990,294.



Freepost RTHJ-CLLL-KBKU Equiniti Aspect House Spencer Road LANCING **BN99 8LU**